

## **New York State Dental Foundation Board Members Policies & Goals**

The responsibilities of the Board of Trustees of the New York State Dental Foundation fall into two categories:

1. Create and revise the mission for the Foundation
  - a. Engage in an ongoing strategic planning process that helps define ways the Foundation can meet new opportunities and challenges;
  - b. Develop a clear understanding of the environment in which the Foundation operate, and
2. Establish and utilize sound governance practices
  - a. Provide fiscal and risk management oversight
    - i. Approve an annual budget that reflects strategic priorities;
    - ii. Ensure that the Foundation has adequate financial controls, and
    - iii. Approve the selection of an independent audit firm and ensure follow-up on the auditor's findings.
  - b. Create a leadership structure that optimizes creativity and efficiency
    - i. Ensure that committees and task forces have stated purposes, clear accountability and capable leadership;
    - ii. Ensure that the composition of the Board reflects the diversity of background and expertise necessary for success.
3. Set strategic goals and measure organizational progress toward them
  - a. Ensure that all Foundation programs are consistent with the mission;
  - b. Participate in developing and implementing fundraising strategies to meet program needs, and
  - c. Identify key indicators for tracking progress toward strategic goals.

This is a working Board. Your full participation is critical to the success of the Foundation. It is important that you realize that this is a fundraising, as well as governance, Board. Board members are expected to lead the fundraising effort through their own charitable contributions as well as fundraising activities. The Foundation expects that the individual members of its Board of Trustees will:

1. Attend the meetings of the Board of Trustees;
2. Serve on award selection, fundraising and other committees as appointed;
3. Contribute to any annual sustaining fund;
4. Encourage personal and professional relationships to support and/or contribute to the Foundation.